

2015 MANAGEMENT CONFERENCE Breakout Session #1 – Self Leadership

PROBLEM AREA(S) ADDRESSED:	- Leadership & Planning
	- Leadership Development
	- Effective Communication

EXECUTIVE SUMMARY:

Research shows that a high degree of self-awareness is a strong predictor of overall leadership success. Successful leaders must first know and understand themselves before they can provide for their followers' development. This course will help attendees consider the impact of different perspectives, personalities, values, and communication styles in the workplace.

This session will help attendees explore the relationship between personality and behaviors of socially responsible leaders. Topics include personality theory, disposition types, values, presentation of self in the workplace, and the competencies required to effectively lead. Attendees will learn what values, character and communication styles they bring to their management roles, as well as how to discern the disposition, values and communication styles others bring to the workplace. Attendees will learn methods to: diagnose self and others, adapt leadership and communication styles, manage conflict, and articulate a clear and consistent leadership point of view.

This course will assist the learner in the critical task of self-examination and self-insight. Attendees will become better prepared for the task of leading and influencing others.

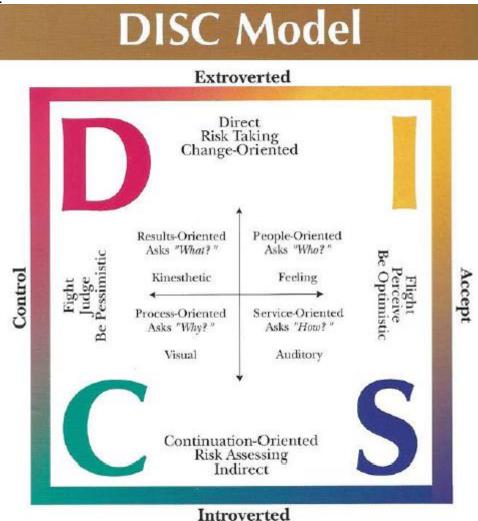
KEY LEARNINGS:

- Personality Type
- Communication StyleValues Framework
- Leadership Style
 - Conflict Management Style
 - Leadership Point of View

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TOOL		DESCRIPTION	
	DISC	A quadrant-based personality , disposition and communication typology	
	LPOV	A document to help express a Leader's point of view	
	Conflict Mode Tool	A model that describes five methods of dealing with conflict	
	Values Model	A quadrant-based framework describing different values points of view	
	Generational Differences	A description of basic distinctions among key generations in the workforce	

TOOLS:

DISC Model:



Conflict Mode Tool:



Values Model:

THE VALUES POINT OF VIEW MODEL

Others-Focused Ends

Responsibility-oriented

Social Means	Loyality Seeker Responsible Living Devotion Dependability 1901 to 1924 1982 to 2002	Self Integration Logic Inner Congruence 1943 to 1960	Personal Means
Responsibility-oriented	Equality Seeker Self Expression Growth Helpfulness 1925 to 1942 2003 to 2023	Self Preservation Independence Ambition 1961 to 1981	Rights-oriented

Self-Focused Ends Rights-oriented

Generational Differences:

Workplace Characteristic	Veterans (1922-1945)	Baby Boomers (1946-1964)	Generation X (1965-1980)	Generation Y (1981-2000)
Work Ethic	Respect authority, Hard work, Age = seniority, Company first	Workaholics, desire quality, question authority	Eliminate the task, Self-reliant Want structure and direction, Skeptical	What's next, Multitasking, Tenacity, Entrepreneurial
Work is	An obligation	An exciting adventure	A difficult challenge, A contract	A means to an end
Leadership Style	Directive, Command and control	Quality	Everyone is the same, Challenge others, Ask why	Remains to be seen
Communication	Formal Memo	In person	Direct, Immediate	Email, Voice mail
Rewards & Feedback	No news is good news Satisfaction in a job well done	Money, Title Recognition Give me something to put on the wall	Sorry to interrupt, but how am I doing? Freedom is the best reward	Whenever I want it, at the push of a button Meaningful work
Motivated By	Being respected	Being valued and needed	Freedom and removal of rules	Working with other bright people
Work/Life Balance	Keep them separate	No balance "Live to work"	Balance "Work to live"	Balance – it's 5pm – I've got another gig
Technology is	Hoover dam	The microwave	What you can hold in your hand: PDA, cell	Ethereal - intangible